The Global Justice Game: Scoring Sheets©

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Case: **Factory Fire in Fabrikistan**

A-Team Scoring Sheet

Case: Factory Fire in Fabrikistan

Success Indicators

Investor Confidence (IC). This begins at 100 and is raised by actions that reassure investors or creditors on the likely repayment of their outstanding loans. It is lowered by actions that alarm investors or creditors on the likely repayment of their outstanding loans.

Northern Elite Political Support (NEPS). This begins at 100 and is raised by actions that raise support for the *A Team* and its policies among domestic elites. It is lowered by actions that decrease support for the *A Team* and its policies among domestic elites.

Northern Popular Support (NPS). This begins at 100 and is raised by actions that raise support for the *A Team* and its policies among the general population. It is lowered by actions that decrease support for the *A Team* and its policies among the general population.

Overall Success = (2IC + 2NEPS + NPS) / 5.

	IC	NEPS	NPS
Starting Value	100	100	100
Actions			
Options regarding health and safety in factories (check all that apply):			
Ia. ____ No action on safety issues.	0	0	-2
Ib. ____ Require signing the ILO's Occupational Safety and Health Convention.[1]	0	+1	+1
Ic. ____ Request WHO to set standards.[2]	-1	+1	+3
Id. ____ Require meeting standards for future loans.[3]	-5	-2	+3

[1] Since the ILO Convention doesn't specify standards and is toothless regarding enforcement, we assume that investors don't care and that the gesture brings a slight increase in political support.

[2] This is slightly worrisome to investors because it begins a process that could end with costly demands that strict standards be met; it gains additional political support however.

[3] Investors fear that this will inevitably lead to a substantial rise in production costs and lower profits, at least in the short run. It goes too far for many elite supporters although popular opinion supports it.

[A-Team scoring sheet continued]

Options regarding support of proposed legislation

	IC	NEPS	NPS
IIa. ____ Support Sense of Congress Resolution.[4]	0	+1	+1
IIb. ___ Support conditional trade embargo against Fabrikistan.[5]	-5	-1	+3
IIc. ___ Support prohibiting apparel imports that fail ILO standards.	-10	-3	+5

Options regarding debt rescheduling:

IIIa. ____ Reject the claim of unsustainable debt.[6]	+3	-1	0
IIIb. ____ Accept the claim to re-schedule loan payments subject to the following conditions:			
IIIc. ____ Unconditionally.[7]	-3	-1	0
IIId. ____ Raising taxes.	+2	0	0
IIIe. ____ Remove current subsidies for basic foods.	+1	0	-1
IIIf.. ____ Observing the ILO Fundamental Conventions.[8]	-10	-1	+3
IIIg. ____ Other conditions[9] (?)	__	__	__

Options regarding loan default:

If the government of Fabrikistan defaults on its loan payments:

IVa. ____ Ignore it.[10]	-25	-10	0
IVb. ____ Stop all future loans.[11]	+5	+1	0
IVc. ____ Cut off day-to-day credits.[12]	-3	0	-3
V. ___ Other (specify)[13] (?)	___	___	___

[4] Like signing the ILO Convention, this is an expression of sentiment without any action implications and doesn't worry investors.

[5] For the A-Team to support an embargo involves its surrendering its role as a defender of the policy of not linking trade restrictions to issues of human rights and labor rights. This alarms investors and erodes political support by powerful elites who support the UNFETTERED MARKETS frame. It is more popular among those who care about the human and labor rights issues and by those involved with the domestic apparel industry since they would gain by the increased costs for foreign competitors.

[6] This reassures investors that the A-Team is hanging tough.

[7] Investors are likely to fear that such unconditional debt relief will encourage a rash of claims of unsustainable debt.

[8] This is just the kind of linkage that investors fear will happen since it is sure to raise labor costs and other production costs substantially.

[9] The A-Team may come up with some other conditions for the loan. If this happens, the coordinator will have to make a judgment about how this will affect the Success Indicators, using the specified conditions for comparison.

[10] This is the real investor nightmare – that a country will default on its loans and not suffer any serious consequences. Many investors believe that this will produce a flood of such defaults, possibly allowing the whole system of international finance to collapse.

[11] This is a strong sanction and a deterrent to any country thinking of defaulting.

[12] This would be regarded by many investors as overkill in the case of Fabrikistan. It is a sanction reserved for pariah nations and is a penalty of last resort.

[13] The coordinator will have to make a judgment about how this will affect the Success Indicators.

[A-Team scoring sheet continued]

Broadcasts:	IC	NEPS	NPS
WUSA			
____ 1a	+3	+3	+2
____ 1b	0	0	0
____ 1c	-3	-3	-2
____ 2a	+3	+1	+1
____ 2b	0	0	0
____ 2c	-3	-1	0
____ 3a	+1	+1	0
____ 3b	-1	0	+1
____ 3c	-3	-1	+1
Europress			
____ 1a	+1	+1	+1
____ 1b	0	0	0
____ 1c	-1	-1	-1
____ 2a	+1	+1	+1
____ 2b	0	0	0
____ 2c	-1	-1	0
____ 3a	+1	+1	0
____ 3b	-1	0	+1
____ 3c	-2	-1	+1
Totals	___	___	___

New IC = ____ New NEPS = ____ New NPS ____

Overall Success = (2 x IC) = ____ + (2 x NEPS) = ___ + NPS =____)= ____ / 5= ____

Chic Duds International (CDI) Scoring Sheet

Case: Factory Fire in Fabrikistan

Success Indicators

Price of Stock (POS): This begins at 100 and is raised by actions that are likely to increase overall company profitability and return on investment. It is lowered by actions that are likely to decrease overall company profitability.

Corporate Reputation (CR): This begins at 100 and is raised by actions that lead to favorable publicity for the company as a good global citizen and is lowered by actions that lead to unfavorable publicity for the company and/or its subsidiaries.

Overall Success = (2 POS + CR) / 3

		POS	CR
Starting Value		100	100
Actions			
____	I. No action	0	-3
	(Check all of those which CDI implemented:)		
____	II. Warn the contractor	0	-1
____	III. Cancel the contract	0	0
____	IV. Set up $1 million compensation fund.	-1	+1
____	V. Shift production to other countries	-1	0
____	VI. Rebuild and run factory directly[14]	-5	+2
____	VII. PR campaign to show local contractor to blame	+1	0
____	VIII. PR campaign to support Fabrikistan debt applications	0	+1
____	IX. $1 million SLAPP suits[15]	+2	-3
____	X. Green fabrics division[16]	-5	+4
___	XI. Close last U.S. factory	+1	-3

[14] This is likely to be a very costly process compared to sub-contracting production to local firms and is not likely to increase profits although it may help the company's reputation.

[15] This provides some reassurance to investors that the company is fighting back against its enemies but it will not endear it with supporters of the groups who are targeted and makes the company look heavy-handed.

[16] This may make the company popular with certain consumers but it is likely to be very expensive and not return profits commensurate with the investment.

[CDI Scoring Sheet continued]

XII. Adopt corporate code of conduct with following features:

		POS	CR
___	XIIa. Living wage.	-5	+2
___	XIIb. Healthful and safe work environment.	-2	+3
___	XIIc. No firing for anti-union activity.	-10[17]	+2
___	XIId. Independent certification.	-2	+2
____	XIII. Other[18] (?)	____	____

CDI's success indicators are also affected by the actions of the various social action groups, especially when they act in a concerted fashion.

___	I. Target of anti-corporate campaign by (check one):		
___	One group	0	0
___	Two groups	-1	-1
___	Three groups	-2	-2
___	Four groups	-5	-5
___	Five groups	-10	-10
___	II. Target of ATCA law suit.	-2	-3
___	III. Target of custard pie campaign.	0	-1
___	IV. Target of window-breaking campaign.	-1	0
___	V. Target of other action[19] (?)	__	__

[17] On the assumption that many stockholders will fear that this will encourage and facilitate union organizing which will inevitably push up labor costs.
[18] The coordinators must decide how this action will affect the success indicators.
[19] The coordinators must decide how this action will affect the success indicators.

[CDI Scoring Sheet continued]

		POS	CR
Broadcasts:			
	WUSA		
____	1a	+3	+3
____	1b	0	0
____	1c	-3	-3
____	2a	+3	+1
____	2b	0	0
____	2c	-3	-1
	EuroPress		
____	1a	+1	+1
____	1b	0	0
____	1c	-1	-1
____	2a	+1	+1
____	2b	0	0
____	2c	-1	-1
	Liberation Press		
____	1a	+1	+1
____	1b	0	0
____	1c	-1	-1
____	2a	+1	+1
____	2b	0	0
____	2c	-1	-1
	Totals =	___	___

New POS = _____ New CR = _____

Overall Success = (2 POS ___ + CR ___) = ___ / 3 = _____

Government of Fabrikistan Scoring Sheet

Case: Factory Fire in Fabrikistan

Success Indicators:

Domestic Elite Support (DES): This begins at 100 and is raised by actions that increase the stability and power of the regime and is lowered by actions that increase opposition to the regime.

External Investor Support (EIS): This begins at 100 and is raised by actions that increase the confidence of the international financial community in the reliability of investments in and the repayment of loans by Fabrikistan. It is lowered by actions that decrease this confidence.

Popular Support (PS): This begins at 100 and is increased by actions that increase the income and working conditions of workers and peasants and is reduced by actions that decrease their income or make working conditions worse.

Cultural Support (CS): This begins at 100 and is increase by actions that protect and enhance the relative strength of local Islamic culture and is decreased by actions that enhance the relative strength of Western culture in Fabrikistan.

Overall Success = (2DES + 2EIS + PS + CS/ 6

	DES	EIS	PS	CS
Starting Value	100	100	100	100
Actions regarding factory conditions and fire:				
___ I. No action	0	0	-1	0
___ II. Covert payments to continue as is[20]	+1	0	-1	-1
___ III. Arrest the contractors[21]	-3	+2	+3	0
___ IV. Provide compensation to victims' families[22]	0	-2	+4	0
___ V. Take over textile factories[23]	-2	-10	+2	0
___ VI. Law-suit against CDI[24]	5	-5	+3	0
___ VII. Sign ILO Safety Convention	0	+1	+1	0

[20] The major effect is to enhance the environmental and safety hazards that already exist.

[21] This action is assumed to have mixed effects. It weakens the support of domestic elites who are or were complicit in neglecting safety but this show of toughness reassures foreign investors and increases popular support.

[22] While this action increases popular support for the government, from the standpoint of foreign investors, it is an expenditure that Fabrikistan, with its debt already unsustainable, can ill afford.

[23] This flies in the face of explicit privatization policies advocated by the A-Team

[24] While this action would increase popular support, both domestic and external elites would regard it as a case of biting the hand that feeds you.

[Government of Fabrikistan Scoring Sheet continued]

	DES	EIS	PS	CS
___ VIII. Default on loans[25]	-5	-20	+3	0

Fabrikistan's success indicators are also affected by the actions of the A-Team regarding rescheduling or canceling of debt.

___ I. There is rescheduling of Fabrikistan's debt payments but not any significant cancellation of existing debt.	-2	0	0	0
___ II. There is significant cancellation of Fabrikistan's existing debt.	+5[26]	0	+5	0

As part of the debt action above, Fabrikistan will meet the following conditions:

___ IX. Remove food subsidies[27]	-1	+5	-10	0
___ X. Raise taxes[28]	-3	+5	-3	0
___ XI. Observe ILO Fundamental Conventions[29]	-5	-5	+10	0
___ XII. Other[30] (?)	___	___	___	___

Fabrikistan's success indicators are also affected by a campaign to place a U.S. conditional trade embargo on apparel imports from Fabrikistan. If such legislation is introduced by the Congressional Progressive Caucus and is supported by:

___ One group	-1	0	0	0
___ Two groups	-2	-1	0	0
___ Three groups	-4	-2	-1	0
___ Four groups	-7	-5	-3	0
___ Five groups	-10	-10	-5	0

[25] This unpardonable action is what external investors fear while domestic elites fear the retaliatory response that such action is likely to bring from the A-Team.
[26] This should be increased if the debt cancellation approaches 100%.
[27] While foreign investors are impressed by this fiscal austerity measure, it will greatly increase the cost of basic foods for most of the population; the Health Index is affected on the assumption that the increased cost of basic food for families living at the subsistence level or below it, will increase malnutrition and disease.
[28] The assumption here is that most of the government's revenue comes from the relatively small number of wealthy Fabrikistanis; this action is reassuring to external investors, however.
[29] The cost of meeting such standards scares both domestic and external elites but has popular support.
[30] The coordinators must decide how this action will affect the success indicators.

[Government of Fabrikistan Scoring Sheet continued]

Broadcasts: Domestic Elite Support (DES) and External Investor Support (EIS) are affected by WUSA and EuroPress coverage. Other success indicators are unaffected.

WUSA:	**DES**	**EIS**	**PS**	**CS**
___ 1a	+1	+3	0	0
___ 1b	0	0	0	0
___ 1c	-1	-3	0	0
___ 2a	0	+3	0	0
___ 2b	0	0	0	0
___ 2c	-1	-3	0	0
___ 3a	+1	0	0	0
___ 3b	0	0	0	0
___ 3c	-1	0	0	0
EuroPress:				
___ 1a	+1	+2	0	0
___ 1b	0	0	0	0
___ 1c	-1	-2	0	0
___ 2a	0	+2	0	0
___ 2b	0	0	0	0
___ 2c	-1	-2	0	0
___ 3a	+1	0	0	0
___ 3b	0	0	0	0
___ 3c	-1	0	0	0
Totals =	___	___	___	___

New DES = ___ New EIS = ___ New PS = ___ New CS = ___

Overall Success = 2DES ___ + 2EIS ___ + PS ___ + CS ___ = ___ / 6 = ____

Congressional Progressive Caucus Scoring Sheet

Case: Factory Fire in Fabrikistan

Success Indicators:

U.S. Equality Index (USE): This begins at 100 and is raised by actions that redistribute wealth from the richest families to the middle and poorer segments of the population and is lowered by actions that increase the relative wealth of the richest families.

Global Equality (GE): This begins at 100 and is raised by actions that increase the wealth of the Global South and lessen the gap with the Global North. It is lowered by actions that widen the gap between North and South.

Electoral Support (ES): This begins at 100 and is raised by actions that increase the visibility of the Progressive Caucus and increase its electoral support. It is lowered by actions that make the Progressive Caucus seem irrelevant and/or ineffective and reduce its electoral support.

Overall Success = (2 x USE) + GE + (2 x ES) /5

The success of the Progressive Caucus is contingent on the actions of other players, for the most part. In this case, only its Favorability Index (FI) is affected; its U.S. Equality Index (USE) is not affected.

If the Caucus supports and gains A-Team support:	**USE**	**GE**	**ES**
I. ___ The WHO setting Minimum Health and Safety Standards	+1	+2	+2
II. ___ Sense of Congress Resolution	0	0	+1
III. ___ Congressional Resolution for Trade Embargo on Fabrikistan	+1	-1	+3
IV. ___ Prohibit apparel imports from countries that fail to observe ILO Standards.	+5	-10	+5
V. ___ Significant debt forgiveness for Fabrikistan	0	+2	0
VI. ___ Block funding for World Bank	0	-2	-1
VII. ___ Other[31] (?)	___	___	___

If the Caucus fails to gain A-Team support for legislation but receives the support of social action groups, its electoral support index is affected. Number of groups supporting the Caucus legislation:

[31] The coordinators must decide how this action will affect the success indicators.

[Progressive Caucus Scoring Sheet continued]

	ES
___ One group	0
___ Two groups	0
___ Three groups	-1
___ Four groups	-3
___ Five groups	-5

Broadcasts: (The Progressive Caucus monitors all three broadcasts; only its Electoral Support index is affected.)

WUSA:	ES
___ 1a	+3
___ 1b	0
___ 1c	-3
___ 2a	+3
___ 2b	0
___ 2c	-3
EuroPress	
___ 1a	+1
___ 1b	0
___ 1c	-1
___ 2a	+1
___ 2b	0
___ 2c	-1
Liberation Press	
___ 1a	+2
___ 1b	0
___ 1c	-2
___ 2a	+2
___ 2b	0
___ 2c	-2
Total =	___

New USE = ____ New GE = _____ New ES = _____

Overall Success = (2 x USE) = ____ + GE = ____ + (2 x ES) = ___ = ____ /5 =____

AFL-CIO Scoring Sheet

Case: Factory Fire in Fabrikistan

Success Indicators

Workers Quality of Life (WQL): This begins at 100 and is raised by actions that increase the number of good jobs for workers in the United States and/or increase the wages and improve the working conditions of those employed. It is lowered by actions that increase the number of unemployed workers and/or lower the wages and degrade the working conditions of those employed.

Membership (M): This begins at 100 and is raised by actions that increase the number of union members and/or the commitment of current members and is lowered by actions that decrease the number of union members and/or the commitment of current members.

Democratic Party Support (DPS): This begins at 100 and is raised by actions that increase the support of AFL-CIO allies in the Democratic Party and lowered by actions that decrease the support of its political allies.

Overall Success = WQL + M + DPS/3

The success of the AFL-CIO is contingent on the actions of other players, for the most part.

If the AFL-CIO supports and the action succeeds.	WQL	M	DPS
___ I.The WHO setting Minimum Health and Safety Standards	+2	0	+1
___ IIa Sense of Congress Resolution passes	0	0	+1
___ IIb. Congressional Resolution for Trade Embargo passes	+1	0	+1
___ IIc. Prohibition on apparel imports from countries that fail to observe ILO Standards.[32]	+1	+3	+2
___ III. Debt forgiveness for Fabrikistan	0	0	0
___ IV. CDI moves last factory out of U.S.	-1	-1	-1
___ V. Other[33]	(?) ____	___	___

[32] This would give the domestic apparel industry additional protection against foreign competition and will produce some additional jobs for U.S. manufacturers.

[33] The coordinators must decide how this action will affect the success indicators.

[AFL-CIO Scoring Sheet continued]	**WQL**	**M**	**DPS**
If the AFL-CIO takes part in the following actions:			
___ VI. Launch anti-corporate campaign against CDI			
___ VIa. Alone.	0	0	0
___ VIb. With one other team	0	0	0
___ VIc. With two other teams	0	+1	+1
___ VId. With three other teams	0	+2	+2
___ Vie. With four other teams	0	+3	+3
___VII. ATCA lawsuit against CDI			
___ VIIa. Alone.	0	0	0
___ VIIb. With one other team	0	+1	0
___ VIIc. With two or more other teams	0	+2	+1
If CDI takes the following actions:			
___VIII. Files $1 million lawsuit against the AFL-CIO[34]	0	-2	0
Broadcasts: (The AFL-CIO monitors WUSA and Liberation Press)			
WUSA:			
___ 1a	0	+1	+1
___ 1b	0	0	0
___ 1c	0	0	-1
___ 2a	0	+1	+1
___ 2b	0	0	0
___ 2c	0	0	-1
Liberation Press			
___ 1a	0	+1	0
___ 1b	0	0	0
___ 1c	0	-1	0
___ 2a	0	+1	0
___ 2b	0	0	0
___ 2c	0	-1	0
Totals =	___	___	___

New WQL = ___ New M = ___ New DPS = ___

Overall Success = WQL ____ + M ____+ DPS ____ = ____ /3 = ____

[34] The legal expenses will eat into the AFL-CIO budget for organizing.

Campaign for Labor Rights (CLR) Scoring Sheet

Case: Factory Fire in Fabrikistan

Success Indicators:

Labor Rights (LR): This begins at 100 and is raised by actions that improve job conditions and human rights for workers in the United States and abroad. It is lowered by actions that make job conditions and human rights worse for workers in the United States and abroad.

Global Poverty Reduction (GPR): This index measures the percentage of people in each country who are living below the subsistence level. It begins at 100 and is raised by actions that decrease the number of people living in poverty and is lowered by actions that increase the number.

Constituency Support (CS): This begins at 100 and is raised by actions that increase financial and political support for CLR by allies and potential supporters. It is lowered by actions that decrease financial and political support for CRL by allies and potential supporters.

Overall Success = (LR + GPR + 2CS) / 4

The success of the CLR is contingent on the actions of other players, for the most part.

If the CLR supports and the action succeeds:	LR	GPR	CS
___I. The WHO setting Minimum Health and Safety Standards[35]	+2	0	+2
___ IIa. Sense of Congress Resolution	0	0	0
___ IIb. Congressional Resolution for Trade Embargo on Fabrikistan[36]	-1	-2	0
___ IIc. Prohibiting apparel imports from countries that fail to observe ILO standards	+5	0[37]	+5
___III. Debt forgiveness for Fabrikistan	0	+2	+1

[35] It is only a first step toward safer working conditions to have an established set of standards but it is a necessary condition in any effective accountability and enforcement.

[36] Most labor movements in the Global South oppose such embargoes and it would have the effect of increasing unemployment and poverty in Fabrikistan.

[37] Wouldn't this reduce global poverty? Our reasoning is that without an institutionalized monitoring system, such a law would be unenforceable and, hence, largely a symbolic act. It would send a strong message and could lead to follow-up actions that would reduce global poverty but, by itself, would have no immediate effect.

[CLR Scoring Sheet continued]

If the CLR takes part in the following actions:	LR	GPR	CS
___IV. Launch anti-corporate campaign against CDI			
___ IVa. Alone.	0	0	+1
___ IVb. With one other team	0	0	+2
___ IVc. With two or more other teams	0	0	+4
___V. ATCA lawsuit against CDI			
___ Va. Alone.	0	0	+1
___ Vb. With one other team	0	0	+2
___ Vc. With two other teams	0	0	+4
VI Custard pie campaign:[38]			
___ Against CDI			
___ VIa. Alone.	0	0	-5
___ VIb. With one other team	0	0	-3
___ VIc. With two other teams	0	0	-2
___ Against A-Team			
___ VIa. Alone.	0	0	-10
___ VIb. With one other team	0	0	-5
___ VIc. With two other teams	0	0	-3
___ VII. Other (?)	___	___	___
If CDI takes the following actions:			
___ VIII. Sets up $1 million compensation fund for victim's families[39]	+2	+1	+1
___ IX. Files $1 million lawsuit against CLR[40]	0	0	-5
___ X. Introduces Green Fabrics division	+2	+1	+4[41]
___ XI. If the Fabrikistan Government sets up compensation fund	+2	+1	+1

[38] This is not the style or part of the normal repertoire of CLR and would offend many of its supporters
[39] This would set an important precedent as well as provide tangible benefits.
[40] This would seriously disrupt other CLR activities because of the legal expenses involved in the defense effort.
[41] Score applies only if CLR has been supporting such action by CDI.

[CLR Scoring Sheet continued)

Broadcasts: (The CLR monitors all three broadcasts; only its CS indicator is affected)

		LR	GPR	CS
	WUSA:			
___	1a	0	0	+2
___	1b	0	0	0
___	1c	0	0	-2
___	2a	0	0	+2
___	2b	0	0	0
___	2c	0	0	-2
	EuroPress			
___	1a	0	0	+1
___	1b	0	0	0
___	1c	0	0	-1
___	2a	0	0	+1
___	2b	0	0	0
___	2c	0	0	-1
	Liberation Press			
___	1a	0	0	+3
___	1b	0	0	0
___	1c	0	0	-3
___	2a	0	0	+3
___	2b	0	0	0
___	2c	0	0	-3
	Totals =	___	___	___

New LR = ___ New GPR = ___ New CS = ___

Overall Success = (LR ____ + GPR ____ + 2 x CS ____) = ____ / 4 = ____

Women's Global Alliance Scoring Sheet

Case: Factory Fire in Fabrikistan

Success Indicators:

Women's Lives (WL): This begins at 100 and is raised by actions that improve women's lives. It is lowered by actions that make their lives worse off.

Constituency Support (CS): This begins at 100 and is raised by actions that show the Women's Global Alliance to be an effective advocate and defender of policies that make women's lives better. It is lowered by actions that show the Women's Global Alliance to be ineffective or irrelevant as an advocate and defender of policies that make women's lives better.

Overall Success = (WL + CS) / 2

The success of the Women's Global Alliance is contingent on the actions of other players, for the most part.

If the Women's Alliance supports it and the action succeeds:	**WL**	**CS**
___I. The WHO setting Minimum Health and Safety Standards[42]	+1	+2
___ IIa. Sense of Congress Resolution	0	0
___ IIb. Congressional Resolution for Trade Embargo on Fabrikistan[43]	-1	-2
___ IIc. Prohibiting apparel imports from countries that fail to observe ILO standards	0[44]	+3
___III. Debt forgiveness for Fabrikistan	+1	+2

[42] It is only a first step toward safer working conditions to have an established set of standards but it is a necessary condition in any effective accountability and enforcement.

[43] It would have the effect of increasing unemployment and poverty in Fabrikistan.

[44] Wouldn't this reduce global poverty? Our reasoning is that without an institutionalized monitoring system, such a law would be unenforceable and, hence, largely a symbolic act. It would send a strong message and could lead to follow-up actions that would reduce global poverty but, by itself, would have no immediate effect.

[Women's Alliance Scoring Sheet continued]

If the Women's Alliance takes part in the following actions:	WL	CS
___IV. Launch anti-corporate campaign against CDI		
___ IVa. Alone.	0	+1
___ IVb. With one other team	0	+2
___ IVc. With two other teams	0	+4
___V. ATCA lawsuit against CDI		
___ Va. Alone.	0	+1
___ Vb. With one other team	0	+2
___ Vc. With two other teams	0	+3
VI Custard pie campaign:[45]		
___ Against CDI		
___ VIa. Alone.	0	-5
___ VIb. With one other team	0	-3
___ VIc. With two other teams	0	-2
___ Against A-Team		
___ VIa. Alone.	0	-10
___ VIb. With one other team	0	-5
___ VIc. With two other teams	0	-3
___ VII. Other (?)	___	___
If CDI takes the following actions:		
___ VIII. Sets up $1 million compensation fund for victim's families[46]	+2	+1
___ IX. Files $1 million lawsuit against the Women's Alliance[47]	0	-3
___ X. Introduces Green Fabrics division	+1	+2[48]
___ XI. If the Fabrikistan Government sets up compensation fund	+2	+1

[45] This is not the style or part of the normal repertoire of the Women's Alliance and would offend many of its supporters

[46] This would set an important precedent as well as provide tangible benefits.

[47] This would seriously disrupt other Women's Alliance activities because of the legal expenses involved in the defense effort.

[48] Score applies only if the Women's Alliance has been supporting such action by CDI.

[Women's Global Alliance Scoring Sheet continued]
Broadcasts: (The Women's Alliance monitors all three broadcasts; only its CS indicator is affected)

WUSA:[49]	**WL**	**CS**
___ 1a	0	+1
___ 1b	0	0
___ 1c	0	-1
___ 2a	0	+1
___ 2b	0	0
___ 2c	0	-1
EuroPress		
___ 1a	0	+2
___ 1b	0	0
___ 1c	0	-2
___ 2a	0	+2
___ 2b	0	0
___ 2c	0	-2
Liberation Press		
___ 1a	0	+2
___ 1b	0	0
___ 1c	0	-2
___ 2a	0	+2
___ 2b	0	0
___ 2c	0	-2
Totals =	____	____

New WL = ___ New CS = ___

Overall Success = (WL ___ + CS ___) = ___ / 2 = ____

[49] The Women's Alliance is less U.S.-oriented and more European-oriented.

The Interfaith Coalition Scoring Sheet

Case: Factory Fire in Fabrikistan

Success Indicators:

Global Poverty Reduction (GPR): This index measures the percentage of people in each country who are living below the subsistence level. It begins at 100 and is raised by actions that decrease the number of people living in poverty and is lowered by actions that increase the number.

Constituency Support (CS): This begins at 100 and is increased by actions that increase financial and political support for the Interfaith Coalition by allies and potential supporters. It is decreased by actions that decrease financial and political support for the Interfaith Coalition by allies and potential supporters.

Overall Success = (GPR + CS) / 2

The success of the Interfaith Coalition is contingent on the actions of other players, for the most part.

	GPR	CS
If the Interfaith Coalition supports and the action succeeds:		
___ I. The WHO setting Minimum Health and Safety Standards[50]	0	+2
___ IIa. Sense of Congress Resolution	0	0
___ IIb. Congressional Resolution for Trade Embargo on Fabrikistan[51]	-2	-1
___ IIc. Prohibiting apparel imports from countries that fail to observe ILO standards[52]	0	+5
___ III. Debt forgiveness and rescheduling for Fabrikistan	+2	+3
If the Interfaith Coalition takes part in the following actions:		
___ IV. Launch anti-corporate campaign against CDI		
___ IVa. Alone.	0	+1
___ IVb. With one other team	0	+2
___ IVc. With two other teams	0	+4

[50] It is only a first step toward safer working conditions to have an established set of standards but it is a necessary condition in any effective accountability and enforcement.

[51] Such an embargo would have the effect of increasing unemployment and poverty in Fabrikistan.

[52] Wouldn't this reduce global poverty? Our reasoning is that without an institutionalized monitoring system, such a law would be unenforceable and, hence, largely a symbolic act. It would send a strong message and could lead to follow-up actions that would reduce global poverty but, by itself, would have no immediate effect.

[Interfaith Coalition Scoring Sheet continued]

	GPR	CS
___ V. ATCA lawsuit against CDI		
___ Va. Alone.	0	+1
___ Vb. With one other team	0	+2
___ Vc. With two other teams	0	+4
VI Custard pie campaign:[53]		
___ Against CDI		
___ VIa. Alone.	0	-5
___ VIb. With one other team	0	-3
___ VIc. With two other teams	0	-2
___ Against A-Team		
___ VIa. Alone.	0	-10
___ VIb. With one other team	0	-5
___ VIc. With two other teams	0	-3
___ VII. Window-breaking campaign[54]	0	-20
___ VIII. Other (?)	___	___
If CDI takes the following actions:		
___ VIII. Sets up $1 million compensation fund for victim's families[55]	+1	+2
___ IX. Files $1 million lawsuit against the Interfaith Coalition[56]	0	-5
___ X. Introduces Green Fabrics division	+2	+5[57]
___ XI. If the Fabrikistan Government sets up compensation fund	+1	+2

[53] This is not the style or part of the normal repertoire of the Interfaith Coalition and would offend many of its supporters

[54] This kind of action would be deeply offensive to many faith-based coalition members.

[55] This would set an important precedent as well as provide tangible benefits.

[56] This would seriously disrupt other Interfaith Coalition activities because of the legal expenses involved in the defense effort.

[57] Score applies only if the Interfaith Coalition has been supporting such action by CDI.

[Interfaith Coalition Scoring Sheet continued]
Broadcasts: (The Interfaith Coalition monitors all three broadcasts; only its CS indicator is affected)

WUSA:[58]	**GPR**	**CS**
___ 1a	0	+1
___ 1b	0	0
___ 1c	0	-1
___ 2a	0	+1
___ 2b	0	0
___ 2c	0	-1
EuroPress		
___ 1a	0	+2
___ 1b	0	0
___ 1c	0	-2
___ 2a	0	+2
___ 2b	0	0
___ 2c	0	-2
Liberation Press[59]		
___ 1a	0	+4
___ 1b	0	0
___ 1c	0	-4
___ 2a	0	+4
___ 2b	0	0
___ 2c	0	-4
Totals =	____	____

New GPR = ___ New CS = ___

Overall Success = (GPR ___ + CS ___) = ___ / 2 = ____

[58] The Interfaith Coalition is less U.S.-oriented and more European-oriented.
[59] The Interfaith Coalition is less mainstream press oriented and more alternative press oriented.

Raise a Ruckus Association (RA-RA) Scoring Sheet

Case: Factory Fire in Fabrikistan

Success Indicators:

Global Poverty Reduction (GPR): This index measures the percentage of people in each country who are living below the subsistence level. It begins at 100 and is raised by actions that decrease the number of people living in poverty and is lowered by actions that increase the number.

Constituency Support (CS): This begins at 100 and is raised by actions that increase financial and political support for RA-RA by allies and potential supporters. It is lowered by actions that decrease financial and political support for RA-RA by allies and potential supporters.

Overall Success = (GPR + CS)/ 2

The success of RA-RA is contingent on the actions of other players, for the most part.

If RA-RA supports and gains A-Team support:	GPR	CS
___ I. The WHO setting Minimum Health and Safety Standards[60]	0	+2
___ IIa. Sense of Congress Resolution	0	0
___ IIb. Congressional Resolution for Trade Embargo on Fabrikistan	-2	+1
___ IIc. Prohibiting apparel imports from countries that fail to observe ILO standards	0	+10
___ III. Debt forgiveness for Fabrikistan	+2	+2
If RA-RA takes part in the following actions:		
___ IV. Launch anti-corporate campaign against CDI[61]		
___ IVa. Alone.	0	+5
___ IVb. With one other team	0	+7
___ IVc. With two or more other teams	0	+10
V. ___ ATCA lawsuit against CDI[62]		
___ Va. Alone.	0	+1
___ Vb. With one other team	0	+2
___ Vc. With two other teams	0	+3

[60] It is only a first step toward safer working conditions to have an established set of standards but it is a necessary condition in any effective accountability and enforcement.
[61] This is an action that would unite RA-RA's somewhat diverse constituency.
[62] Lawsuits are o.k. as part of a larger campaign but this is not RA-RA's tactical focus.

[RA-RA Scoring Sheet continued]

VI Custard pie campaign:

		GPR	CS
___ Against CDI			
___ VIa. Alone.		0	+5
___ VIb. With one other team		0	+6
___ VIc. With two other teams		0	+7
___ Against A-Team			
___ VIa. Alone.		0	+3
___ VIb. With one other team		0	+4
___ VIc. With two other teams		0	+5
___ VII. Window-breaking campaign[63]		0	+2
___VIII. Other	(?)	___	___

If CDI takes the following actions:

___ IX. Sets up $1 million compensation fund for victim's families[64]	+1	+1
___ X. Files $1 million lawsuit against RA-RA[65]	0	-5
___ XI. Introduces Green Fabrics division	+2	+5[66]
___ XII. If the Fabrikistan Government sets up compensation fund	+1	+1

[63] This kind of action would be tolerated but departs from the non-violent philosophy of some supporters.
[64] This would set an important precedent as well as provide tangible benefits.
[65] This would seriously disrupt other RA-RA activities because of the legal expenses involved in the defense effort.
[66] Score applies only if RA-RA has been supporting such action by CDI.

[RA-RA Scoring Sheet continued]

Broadcasts: (RA-RA monitors all three broadcasts; only its CS indicator is affected)[67]

		GPR	CS
	WUSA:		
___	1a	0	+1
___	1b	0	0
___	1c	0	-1
___	2a	0	+1
___	2b	0	0
___	2c	0	-1
	EuroPress		
___	1a	0	+1
___	1b	0	0
___	1c	0	-1
___	2a	0	+1
___	2b	0	0
___	2c	0	-1
	Liberation Press		
___	1a	0	+5
___	1b	0	0
___	1c	0	-5
___	2a	0	+5
___	2b	0	0
___	2c	0	-5
	Totals =	____	____

New GPR = ___ New CS = ___

Overall Success = (GPR ___ + CS ___) = ___ / 2 = _____

[67] RA-RA is primarily oriented toward coverage in the alternative press and expects little from mainstream media.

WUSA Scoring Sheet

Case: Factory Fire in Fabrikistan

Success Indicators:

Elite Credibility (EC): This begins at 100 and is raised by actions that enhance the respect of the A-Team and CDI for WUSA and is lowered by actions that decrease the respect of these teams.

Popular Credibility (PC): This begins at 100 and is raised by actions that enhance the respect of the social action teams for WUSA and is lowered by actions that decrease the respect of these teams.

Overall Success = (2EC + PC) / 3

	EC	PC
Rating of A-Team		
___ 1a	+3	--
___ 1b	0	--
___ 1c	-3	--
___ 2a	+3	--
___ 2b	0	--
___ 2c	-3	--
___ 3a	+1	--
___ 3b	-1	--
___ 3c	-3	--
Rating of CDI:		
___ 1a	+1	--
___ 1b	0	--
___ 1c[68]	-5	--
___ 2a	+3	--
___ 2b	0	--
___ 2c	-2	--
Ratings of Progressive Caucus		
___ 1a	+2	--
___ 1b	0	--
___ 1c	-2	--
___ 2a	+2	--
___ 2b	0	--
___ 2c	-2	--

[68] Since WUSA is owned by CDI, it is especially sensitive to its rating.

[WUSA Scoring Sheet continued]

	EC	PC
AFL-CIO		
___ 1a	--	+2
___ 1b	--	0
___ 1c	--	-2
___ 2a	--	+2
___ 2b	--	0
___ 2c	--	-2
CLR		
___ 1a	--	+1
___ 1b	--	0
___ 1c	--	-1
___ 2a	--	+1
___ 2b	--	0
___ 2c	--	-1
Women's Global Alliance		
___ 1a	--	+1
___ 1b	--	0
___ 1c	--	-1
___ 2a	--	+1
___ 2b	--	0
___ 2c	--	-1
Interfaith Coalition		
___ 1a	--	+1
___ 1b	--	0
___ 1c	--	-1
___ 2a	--	+1
___ 2b	--	0
___ 2c	--	-1
RA-RA		
___ 1a	--	+1
___ 1b	--	0
___ 1c	--	-1
___ 2a	--	+1
___ 2b	--	0
___ 2c	--	-1
Totals =	____	____

New EC = _____ New PC = _____

Overall Success = (2EC ___ + PC ___) = ____ / 3 = _____

EuroPress Scoring Sheet

Case: Factory Fire in Fabrikistan

Success Indicators:

Elite Credibility (EC): This begins at 100 and is raised by actions that enhance the respect of the A-Team, CDI, and the Fabrikistan Govt. for EuroPress and is lowered by actions that decrease the respect of these teams.

Popular Credibility (PC): This begins at 100 and is increased by actions that enhance the respect of other teams for EuroPress and is lowered by actions that decrease the respect of other players.

Overall Success = (2EC + PC) / 3

	EC	PC
Rating of A-Team:		
___ 1a	+2	0
___ 1b	0	0
___ 1c	-2	0
___ 2a	+2	0
___ 2b	0	0
___ 2c	-2	0
___ 3a	+1	0
___ 3b	-1	0
___ 3c	-3	0
Rating of CDI		
___ 1a	+2	0
___ 1b	0	0
___ 1c	-2	0
___ 2a	+2	0
___ 2b	0	0
___ 2c	-2	0
Rating of Govt. of Fabrikistan:		
___ 1a	+2	0
___ 1b	0	0
___ 1c	-2	0
___ 2a	+2	0
___ 2b	0	0
___ 2c	-2	0
___ 3a	+1	0
___ 3b	0	0
___ 3c	-1	0

[EuroPress Scoring Sheet continued] Ratings of other teams:

	EC	PC
Progressive Caucus		
___ 1a	--	+1
___ 1b	--	0
___ 1c	--	-1
___ 2a	--	+1
___ 2b	--	0
___ 2c	--	-1
CLR		
___ 1a	--	+1
___ 1b	--	0
___ 1c	--	-1
___ 2a	--	+1
___ 2b	--	0
___ 2c	--	-1
Women"s Global Alliance		
___ 1a	--	+1
___ 1b	--	0
___ 1c	--	-1
___ 2a	--	+1
___ 2b	--	0
___ 2c	--	-1
Interfaith Coalition		
___ 1a	--	+1
___ 1b	--	0
___ 1c	--	-1
___ 2a	--	+1
___ 2b	--	0
___ 2c	--	-1
RA-RA		
___ 1a	--	+1
___ 1b	--	0
___ 1c	--	-1
___ 2a	--	+1
___ 2b	--	0
___ 2c	--	-1
Totals =	____	____

New EC = _____ New PC = _____

Overall Success = (2EC ___ + PC ___) = ____ / 3 = _____

Liberation Press Scoring Sheet

Case: Factory Fire in Fabrikistan

Success Indicators:

Movement Credibility (MC): This begins at 100 and is raised by actions that enhance the respect and support of the following teams: Progressive Caucus, AFL-CIO, Campaign for Labor Rights (CLR), Interfaith Coalition, and RA-RA. It is lowered by actions that decrease the respect and support of these teams.

Mainstream Media Credibility (MMC): This begins at 100 and is raised by actions that enhance the respect and support of the following teams: WUSA and EuroPress.

Overall Success = (2MC + MMC) / 3

	MC	**MMC**
WUSA		
___ 1a	--	+3
___ 1b	--	0
___ 1c	--	-3
EuroPress		
___ 1a	--	+2
___ 1b	--	0
___ 1c	--	-2
Progressive Caucus		
___ 1a	+2	--
___ 1b	0	--
___ 1c	-2	--
___ 2a	+2	--
___ 2b	0	--
___ 2c	-2	--
AFL-CIO		
___1a	+2	--
___1b	0	--
___1c	-2	--
___ 2a	+2	--
___ 2b	0	--
___ 2c	-2	--

[Liberation Press Scoring Sheet continued]

CLR	MC	MMC
___ 1a	+3	--
___ 1b	0	--
___ 1c	-3	--
___ 2a	+3	--
___ 2b	0	--
___ 2c	-3	--
Women's Global Alliance		
___ 1a	+3	--
___ 1b	0	--
___ 1c	-3	--
___ 2a	+3	--
___ 2b	0	--
___ 2c	-3	--
Interfaith Coalition		
___ 1a	+3	--
___ 1b	0	--
___ 1c	-3	--
___ 2a	+3	--
___ 2b	0	--
___ 2c	-3	--
RA-RA		
___ 1a	+4	--
___ 1b	0	--
___ 1c	-4	--
___ 2a	+4	--
___ 2b	0	--
___ 2c	-4	--
Totals =	____	____

New MMC = _____ New MC = _____

Overall Success = (MMC ___ + 2MC ___) = ____ / 3 = _____